C.A.R.E. Worksheet

Convey reason – Why are you giving this	
feedback?	
Examples:	
 Reinforce impact of their strong performance. 	
 Make sure the person knows I've seen improvement in areas we've discussed. 	
 Encourage them at a time where they may feel discouraged. 	
 Acknowledge – What are the specific behaviors and positive impact? Examples: Handling a difficult project, deadline, or interpersonal situation. Putting in extra effort. Coaching other team members during a busy season. 	
 Reinforce the impact – How do the behaviors/actions connect to team goals and/or agency values and mission? Examples: Demonstrating respect with an angry coworker or customer. Modeling inclusion and equity with sensitivity. Using Lean principles and behaviors to make improvements. 	
 Express – How will you express sincere appreciation? Examples: Maintaining good relationships with vendors, employees, and customers. Showing others how we live our values. Helping the department reach important goals. 	,

Tips on expressing sincere appreciation

- 1. Be honest, concise, and genuine.
- 2. Think about asking your team and peers:
 - a) What would feel most important to them in receiving appreciation? Efficiency? Excellence? Helping others? Strength in detail?
 - b) What's the best method to use? Private vs. public? Written vs. spoken?